## Arizona State Parks Board May 11, 2011



AZStateParks.com

### H.1.

Homolovi State Park Grand Re-Opening March 18, 2011





## State Historic Preservation Office – Arizona Archaeology Month & Exposition – March 26-27



## Arizona State Parks Volunteer Venture: April 2, 2011

Volunteer
Of The Year
"Mitzi
Rinehart"

14 people recognized



Fort Verde State Historic Park History of the Soldier – April 8-10, 2011



Catalina State Park 29th Annual Solar Potluck – April 16, 2011 Star Night - April 23, 2011



#### Dead Horse Ranch State Park

Mountain

**Bike Basics** 

April 2011

Classes



## Fool Hollow Lake Recreational Area Wildland Fire Refresher Training – April 15-16



#### Lake Havasu State Park

- Spring Break
- Boat Show
- Desert Storm



## Dead Horse Ranch State Park Verde Valley Birding Festival April 28-May 1



Dead Horse Ranch State Park Logan Reye, Boy Scout Eagle Project (ADA Parking)





Red Rock State Park Bluegrass Festival May 7, 2011





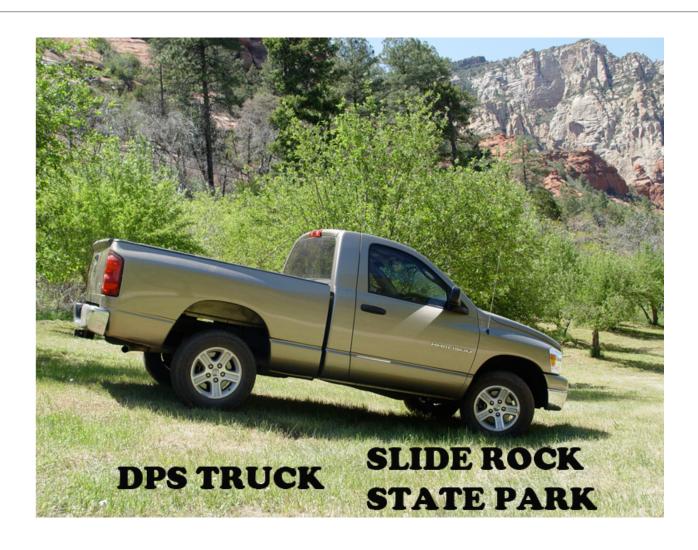
Boyce Thompson Arboretum State Park

Picket Fire



MAP OF FIRE ACTIVITY





Strategic Plan on Talent Award Third Quarter

"Randy Miller"

IT Manager



Slide Rock State Park

Planting Pear Trees

Funds donated by Odwalla



Cattail Cove State
Park wins RV West
National Reader's
Choice Award

Favorite Snowbird RV Park or Campground – Arizona



#### Bronze Award

Campers enjoying outdoor interpretive programs at Cattail Cove

Director – Upcoming Events

May 14-15 Homolovi-AZ Archaeology Society

May 15 Tubac Presidio Annual Celebration

May 16-17 Red Rock State Park – Moonlight hikes

May 21 Patagonia Lake State Park – Mariachi Festival

June 4 Boyce Thompson – Dragonfly Walks

June 4-5 Fool Hollow Lake Deuces Wild Triathlon

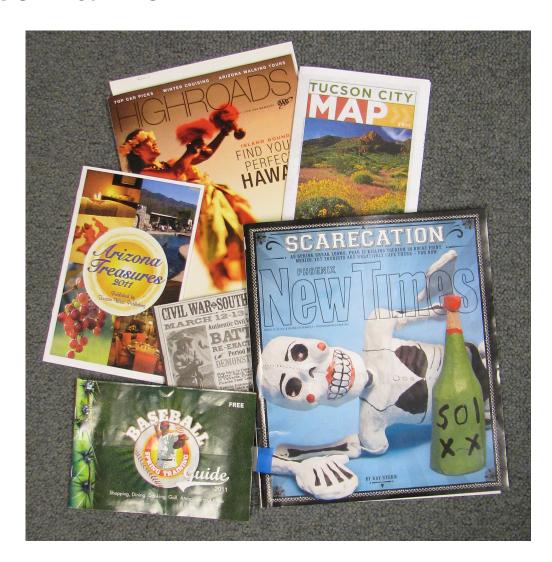
June 15-16 Red Rock State Park – Moonlight hikes

June 17 Lyman Lake State Park Re-Opens

## Arizona State Parks

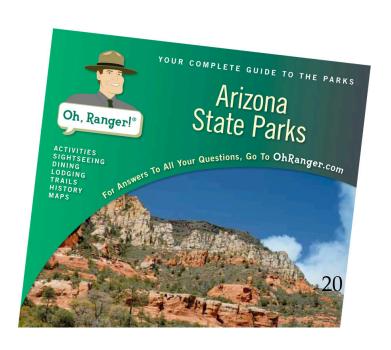
# Marketing Update

May 2011



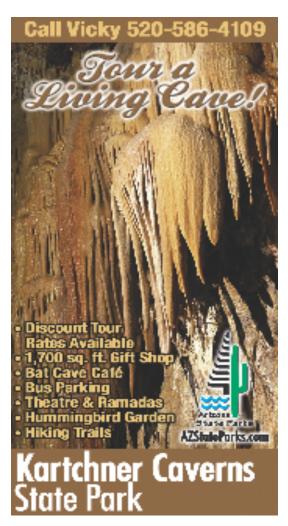
## Marketing Parks

- Educate residents & visitors about open parks
- Promote new online cave tickets & camping reservations
- Announce park events
- Increase brand awareness& public support
- Distinguish ASP from other public lands
- Promote agency website
- Increase campaign tracking



## **Traditional Marketing Channels**

- Print advertising
- Radio
- Internet
- Printed collateral
- Out-of-home advertising
- Outreach events
- Partnerships



## Print Advertising

Newspapers

**AZ Tourist News** 

AZ Republic

**Phoenix New Times** 

Regional newspapers

Magazines

**AAA Highroads** 

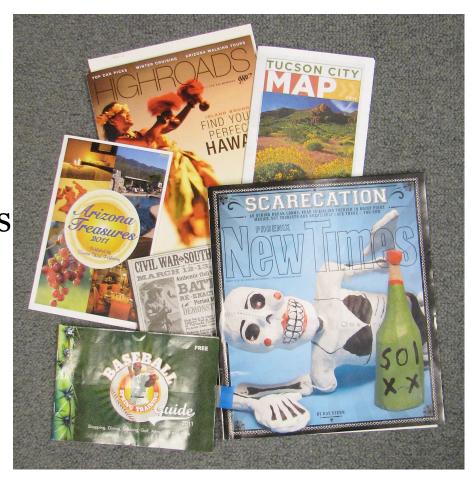
**AAA** Westways

**RVWest** 

Sunset Magazine

Phoenix Magazine

2011 Official State Visitors Guide



# Radio 🔊

Hopi KUYI & KNAU to promote Homolovi State Park re-opening (Flagstaff & Winslow)

KVOI, KCEE, KTUC, KSZR to promote Picacho Peak SP Civil War event (Tucson)

## Homolovi

State Park · Winslow, Arizona

Ancestral Hopi Villages





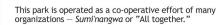






Gain insight into the cultural perspectives, lifestyle, language, celebrations, and history of the Hopi Tribel Take an archaeological tour of pueblo ruins built by various prehistoric people, including ancestors of the Hopi people, between approximately 1260-1400 AD.

Homolovi State Park serves as a center of research for the late migration period of the Hopi. While archaeologists study the sites and confer with the Hopi to unravel the history of Homolovi, Arizona State Parks provides the opportunity for visitors to visit the sites and use park facilities including a Visitor Center and Museum, various trails and a campground. Covered picnic tables are located throughout the park and pullouts provide the opportunity to observe wildlife 4,000 acre park at an elevation of 4,900 feet.



Visit AZStateParks.com for more information.

#### CAMPING · HIKING · VISITOR CENTER







#### Internet

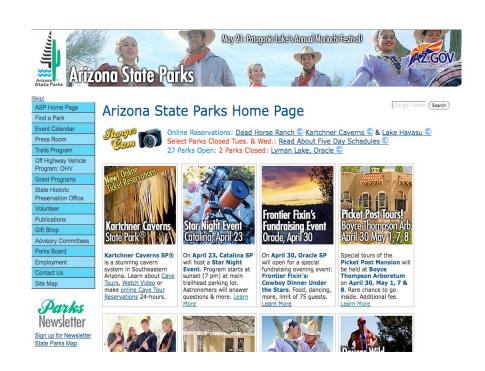
AZStateParks.com (average)
4,800 visits per day
5 pages per visitor
time on site 3:28 min.
6 mil. page views per year

Monthly Parks eNewsletter Sent to 12,000 people with 31% open rate.

Advertising on other websites

Featured in other newsletters

Tracking promotions/coupons through Reservation System



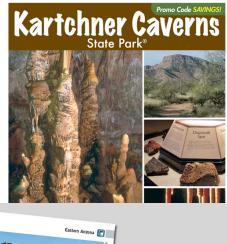
#### **Printed Collateral**

Kartchner Caverns 200,000 rack cards

Arizona State Parks Guide Highlights entire agency

Park Map Handouts

Jr. Ranger Journals





## Out-of-Home Advertising

Ten 4x6' posters at light rail stations in Phoenix



## Photo Quest Light Rail Campaign





#### Arizona - The Official Grand Canyon State

Join the Arizona State Parks Photo Quest! Find 4 unique "State Parks in the City" posters located at various Valley Metro Light Rail Stations (Phoenix to Tempe). Find, take, and submit a digital photo of each unique poster and enter to win two Adult Cave Tour Tickets to Kartchner Caverns State Park in Benson Arizona (10 pairs) or a Premium Annual Pass. Enter by 5/15.



#### ASP: State Parks in the City Photo Quest

azstateparks.com Arizona State Parks.



g\(^1\) Quin Radeve, Ana Kaleniuszka, Melvin A Felton and 35 others like this.

Arizona - The Official Grand Canyon State Perhaps you should plan a weekend in the Phoenix metro area then....the summer deals are really heating up! http://www.arizonaguide.com/hotels-lodging

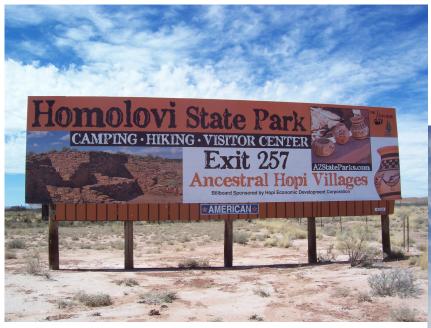
Dia Catalani Kudos for such a great marketing idea! Tuesday at 12:07pm · ඪ 1 person

## AOT FACEBOOK PAGE

# Billboards – Funded by Friends Groups



## Billboards - Funded by Friends Groups



Hopi Economic Development Group



Arizona Archaeology Society

#### **Outreach Events**

Information booths
AAA Travel Show
Tres Rios Nature
Festival
Archaeology Expo
Game/Fish Outdoor
Expo

Generated 1,000 new email subscribers in 2 months



## **Partnerships**

AZ Office of Tourism newsletter ACERT public lands map Southern AZ Attractions Alliance Promotions

AZ State Parks Foundation Bashas' Grocery Stores.

May issue of Arizona Highways "Save Our State Parks" campaign

Marketing provided resources



## **Emerging Marketing Channels**





## Social Media

Cell Phone Text Message Marketing

**Crowd Sourcing Coupons** 





#### Social Media

ASP Facebook page 5,300 fans

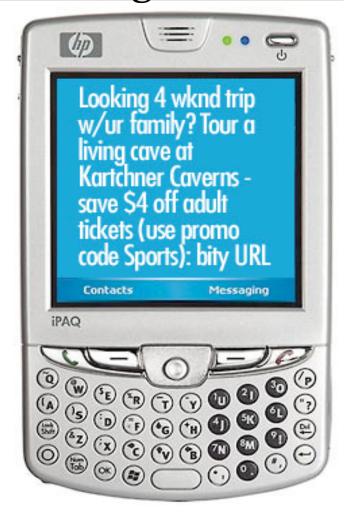
ASP Twitter account 3,400 followers;



## Cell Phone Text Message Marketing

Developing a promotion with KTAR 620 Sports Radio to sponsor text messages to 20,000 subscribers

Targets subscribers to purchase Cave Tour tickets using Promotion Code



## **Crowd Sourcing Coupons**

Exploring
GROUPON
Kartchner
Cave ticket
Promotion



## **Marketing Evaluation**



Strengths
New promotion/coupon tracking abilities
Efficient, engaging website

Weaknesses
Limited budget - especially on-going
Reduced staff

Opportunities More partnerships Emerging social markets

Challenges
Public perception that Parks are closed
State Parks vs other Recreation Areas Positioning

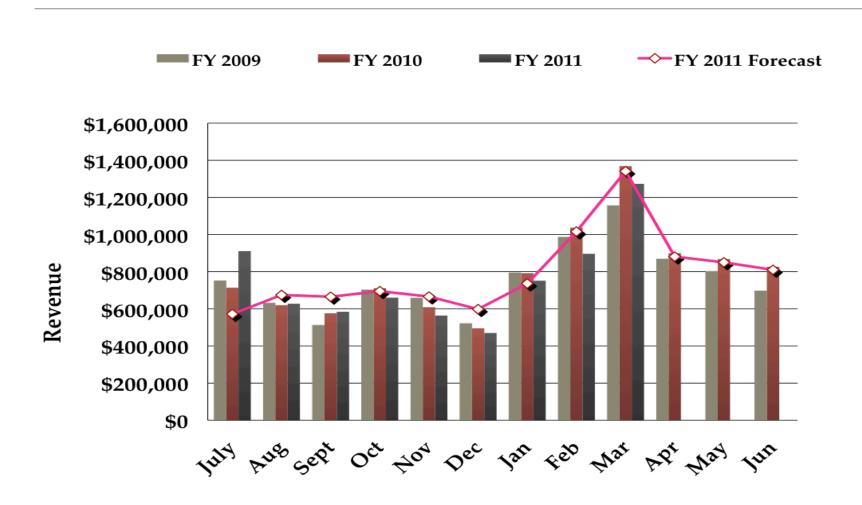
# Marketing Update

End

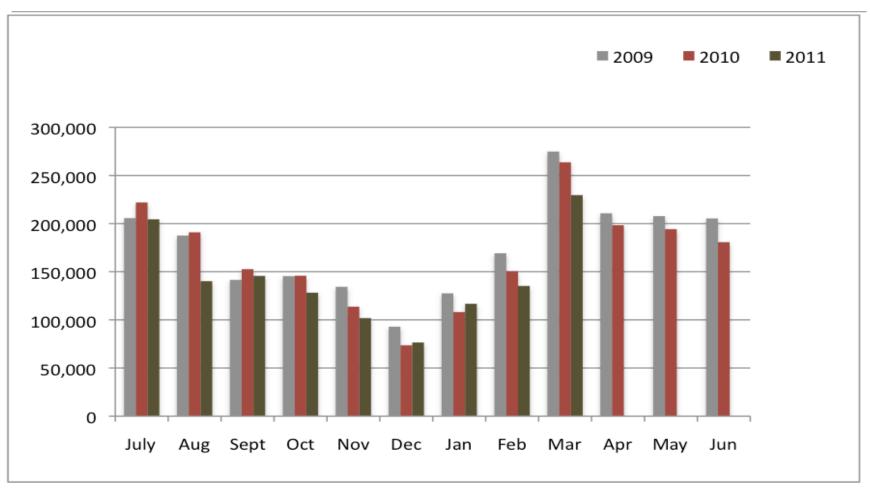


- 1) State Parks Enhancement Fund
- 2) State Parks Attendance
- 3) State Lake Improvement Fund
- 4) Law Enforcement Boating Safety Fund
- 5) Off-Highway Vehicle Recreation Fund
- 6) State Parks Interest Earnings

# Enhancement Fund FY 2009-FY 2011 *Revenue*



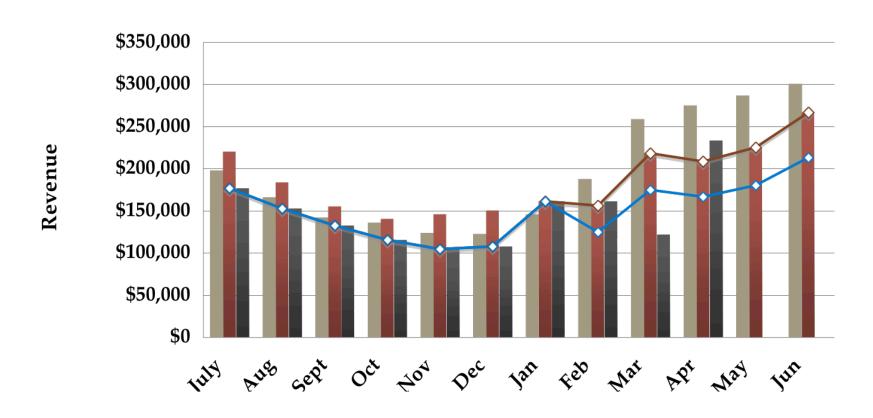
## FY 2009-FY 2011 Park System Attendance



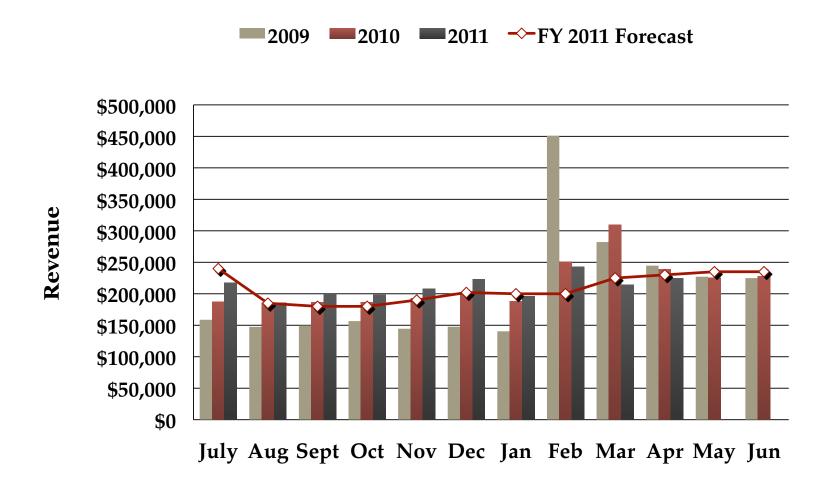
<sup>\*9</sup> parks never scheduled to be closed + 10 parks open with financial assistance.

# Law Enforcement Boating Safety Fund FY 2009-FY 2011 Revenue

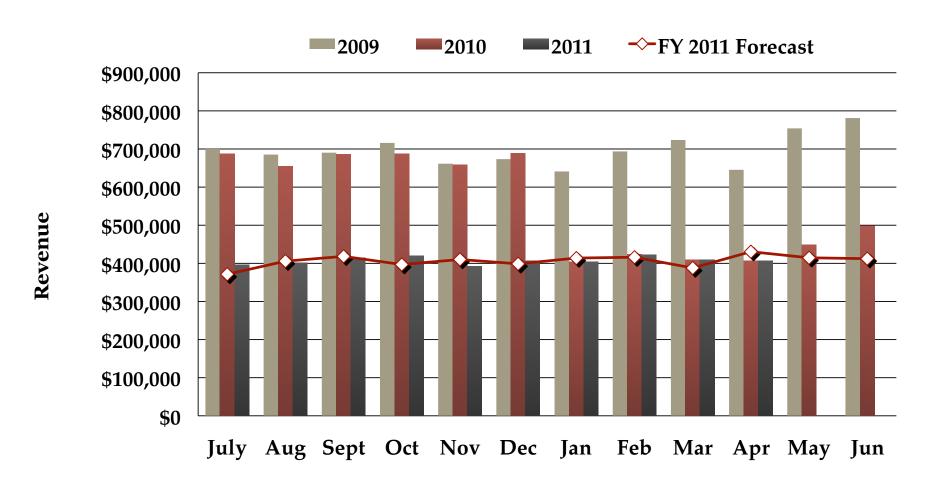




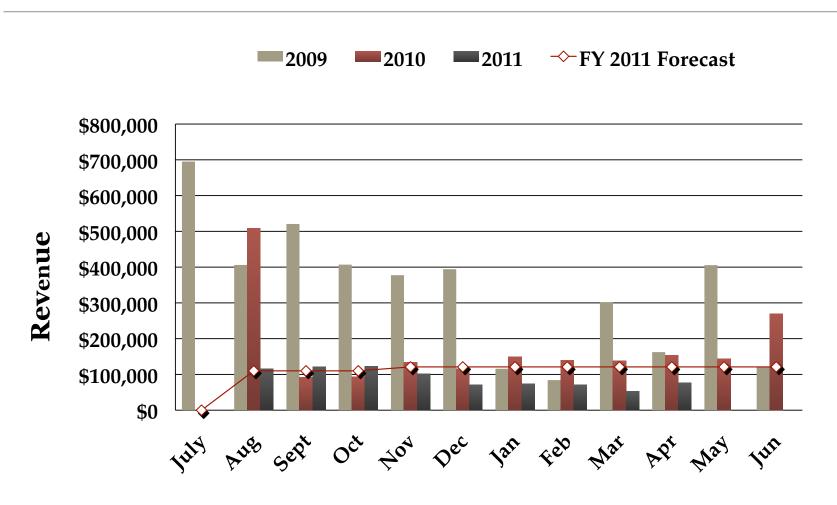
# Off-Highway Vehicle Recreation Fund FY 2009 - FY 2011 Revenue



# State Lake Improvement Fund FY 2009 - FY 2011 Revenue



# All Funds Interest Earnings FY 2009 - FY 2011 Revenue



#### **Summary of Interview Responses**

- ASP Staff telephonically interviewed six RFI respondents on April 14 and 15, 2011
- Collected additional information
- Summarized common and unique responses

#### What Are the Goals for Arizona State Parks?

- Reduce net costs/Increase net revenues
- Keep parks open and operating
- Protect natural and cultural resources

#### **Summary of Interview Responses**

- All respondents expressed interest in opportunity to bid on RFPs
- Almost all expressed interest in longer contracts
   Ospreads out risk and allows recovery of investments
- Almost all were willing to consider bundling if financially viable
- Interest varied from whole park / multi-park operation to service / amenities contracts

#### What would be an ideal RFP?

RFP has to make financial sense to the private operator

- ASP should identify its specific needs
- Operation of small/historic parks would be considered if financially viable

#### **Bundling of Operations at Parks**

- Must be financially viable
- Bundling geographically
- Bundling would result in less revenue to ASP

#### Natural and cultural resource protection

- Responsibility of ASP to develop a management plan and monitor the resource
- Private operator develops a plan, coordinates with ASP

#### Deferred maintenance/infrastructure needs

- Maintenance issues documented/prioritized at the outset
- Dependent on length of contract
- Maintenance reserves/fee off-sets out of gross revenues or franchise / lease fees or ASP gets percentage of gross revenues

#### Would there be a minimum length of contract?

- Range of contract lengths
  - °1-year minimum to 25-year maximum
  - °shorter contracts helps companies obtain financing
  - °longer contracts save both parties money
- Ability to renew is important

# Would private entities be interested in service contracts while ASP maintains operational management?

- Some respondents only interested in the operation of whole parks/ multiple parks
- Others would consider if financially viable

#### How would a public-private partnership contribute to the maintenance of existing community support and build support in the future?

#### Responses varied:

- Private industries are not accountable to the communities
- Company would be very engaged with communities
- ASP retains role as community liaison

#### Next steps...

- Determine the minimum unavoidable costs of parks and services
- Continued discussions with BLM, USFS regarding existing land restrictions
- Finding solutions to work with private sector to meet Parks Board goals

Update on Commission on Privatization and Efficiency (COPE) Report

Originally scheduled for release at the end of December 2010

Not released yet

**Discussion Item** 

I.4.

# Operations Status Update

#### Parks Open to Public (Never scheduled to close)

- 1) Buckskin Mountain State Park
- 2) Catalina State Park
- 3) Cattail Cove State Park
- 4) Dead Horse Ranch State Park
- 5) Fool Hollow Lake State Park
- 6) Kartchner Caverns State Park
- 7) Lake Havasu State Park
- 8) Patagonia Lake State Park
- 9) Slide Rock State Park

# Parks Operated by Arizona State Parks Staff through Partnership Support

- 1) Alamo Lake State Park
- 2) Fort Verde State Historic Park
- 3) Homolovi Ruins State Park
- 4) Jerome State Historic Park
- 5) Lost Dutchman State Park
- 6) Picacho Peak State Park (closing on May 16 & reopening on Sept. 15)
- 7) Red Rock State Park
- 8) Riordan Mansion State Historic Park
- 9) Roper Lake State Park
- 10) Tonto Natural Bridge State Park

#### Parks Operated by Partners Without Arizona State Parks Staff

- 1) Boyce Thompson Arboretum State Park
- 2) McFarland State Historic Park
- 3) Tombstone Courthouse State Historic Park
- 4) Tubac Presidio State Historic Park
- 5) Yuma Prison State Historic Park
- 6) Yuma Quartermaster Depot State Historic Park

#### Parks Closed to the Public

- 1) Lyman Lake State Park Re-opens June 17, 2011 to Oct.17, 2011
- 2) Oracle State Park
- 3) San Rafael State Natural Area

#### Lost Dutchman State Park



#### Alamo Lake State Park – Launch Ramp Paving



## Sonoita Creek Natural Area Riparian Area Fencing



Patagonia Lake State Park



## River Island State Park - Restroom Building



#### Cattail Cove State Park - Shade Shelter



# Sponsorship and Donation Policy Update

I.6.

# Four affiliated Friends groups provided comments on the Sponsorship Policy

Staff will create two documents:

- 1. Sponsorship Policies
- 2. Sponsorship Guidelines

#### Legislature adjourned on April 20, 2011.

- 1) SB 1332 public agencies; elected officials; communications (Antenori) Agencies prohibited from using the internet to self-promote. Never scheduled for Floor action in Senate
- 2) SB 1531 state parks board; director (Melvin) Board and Executive Director serve at the pleasure of the Governor Never heard in committee
- 3) SB 1612 general appropriations 2011-2012 (Biggs) In FY 2011, sweeps additional \$1.5 million. In FY 2012, increases spending authority in Enhancement Fund by \$1.1 million. In FY 2012, sweeps \$2.4 million from various funds. Signed by Governor Brewer, Chapter 24

- 4) SB 1624 Environment Budget Reconciliation bill (Biggs) Makes necessary statutory changes to reconcile FY 2012 State budget. Transfers an additional \$250,000 from Law Enforcement Boating Safety Fund (LEBSF). Provision to privatize two parks, stripped from final bill. Signed by Governor Brewer, Chapter 36
- 5) HB 2196 state parks; privatization (Seel) Grants authority to the Board to contract with private vendors. Park land must remain public. Never heard in committee

- 6) HB 2227 Separate funds; donations; transfer prohibited (Fillmore) Would prohibit sweeps of any agency donations account Signed by Governor Brewer, Chapter 194.
- 7) HB 2239 State parks board; membership (Goodale) Replaces one of the cattle industry appointees with a tourism professional. Signed by Governor Brewer, Chapter 216

- 8) HB 2314 Lake Improvement; Boating Safety; Funds (Jones et. al.) Transfers administration of the LEBSF from ASPB to Game & Fish Effective in FY2013. Establishes State Fee Commission. Signed by Governor Brewer, Chapter 333
- 9) HB 2394 Sustainable state parks fee; fund (Jones) Mandatory fee, established by Board, tied to vehicle license. Withdrawn from primary committee
- 10) HB 2524 S/E Re-establishment of State Parks Heritage Fund (Jones) No action in primary committee

#### **Retirement Bills**

- 11) HB2024 ASRS: amendments (Robson) Signed by Governor Brewer, Chapter 277
- 12) SB1609 Retirement Systems Plan Design (Yarbrough) Signed by Governor Brewer, Chapter 202

# Parks Board adopted Strategic Plan in Oct. 2010 that highlighted five goals:

- 1. Resources
- 2. Visitors
- 3. Planning
- 4. Partnerships
- 5. Communications

Arizona Highways/ASP Partnership arizonahighways.com/stateparks.html

Arizona Highways subscriptions - 591

Donation of \$5 to Parks total: \$2955

May 2011 issue features ASP

## Agency Management Performance Plan

I.10

- Plan/Evaluation All "uncovered" employees
- Key job duties
- Strategic Plan Goals
- Unanticipated Accomplishments
- Board member to develop plan with Executive Director
- Executive Director develops plans with agency/management

#### **BOARD ACTION ITEM**

J.1.

Off-Highway Vehicle Advisory Group Issues

Including:

Staffing

Travel Reimbursement

Website Development

# Consider Semi-Annual Membership Solicitation for all Arizona State Parks Appointed Advisory Committees

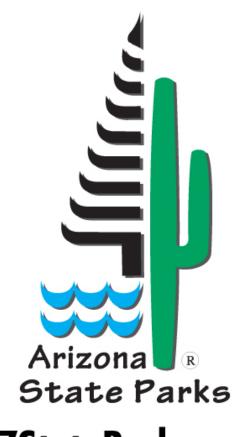
ASP Board member "contact information" to share with the Public

Mailing Address

**Email Address** 

Phone Number

# Arizona State Parks Board May 11, 2011



AZStateParks.com